

Volkswagen Group – Management Model

VOLKSWAGEN

AKTIENGESELLSCHAFT

Management Holding

Passenger Cars







Financial Holding

Financial Services

Truck and Bus

Power Engineering



VOLKSWAGEN FINANCIAL SERVICES

Porsche Financial Services

Financial Services USA / Canada

Porsche Holding

Financial Services

Scania Financial Services







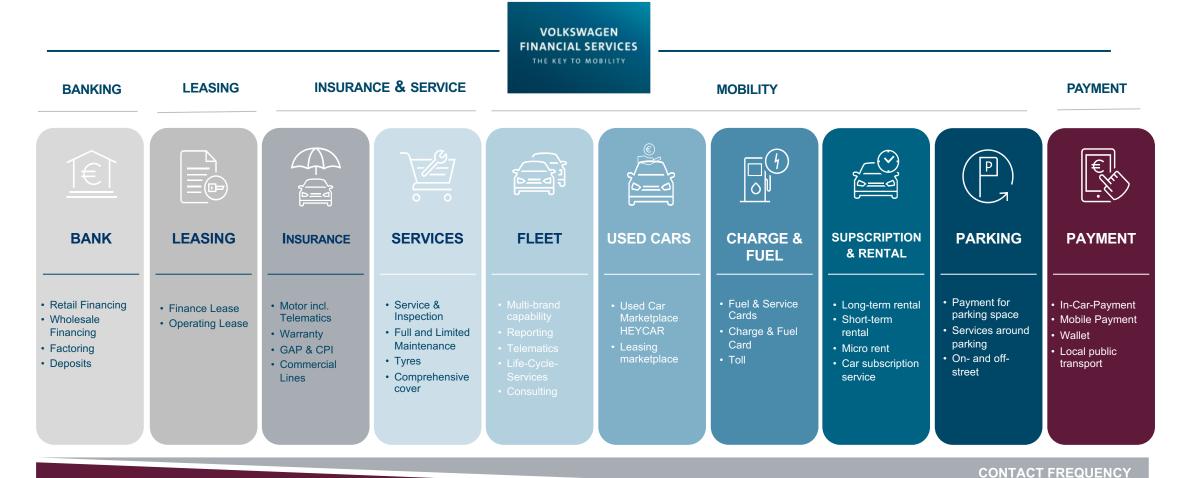






^{*} Brand Group Leads: VW PC; Audi; Porsche

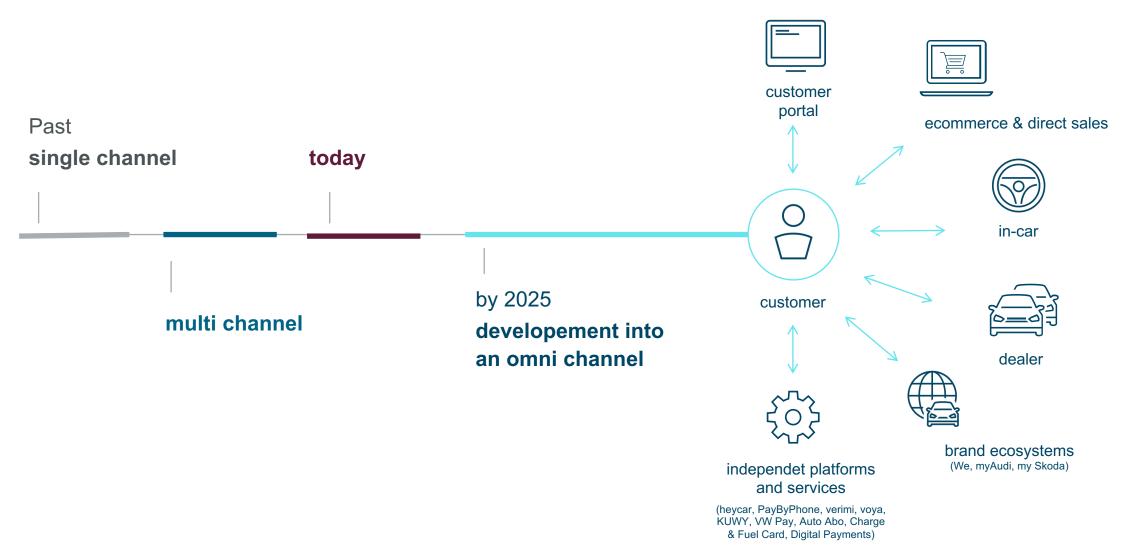
We offer the whole range of services under one roof*



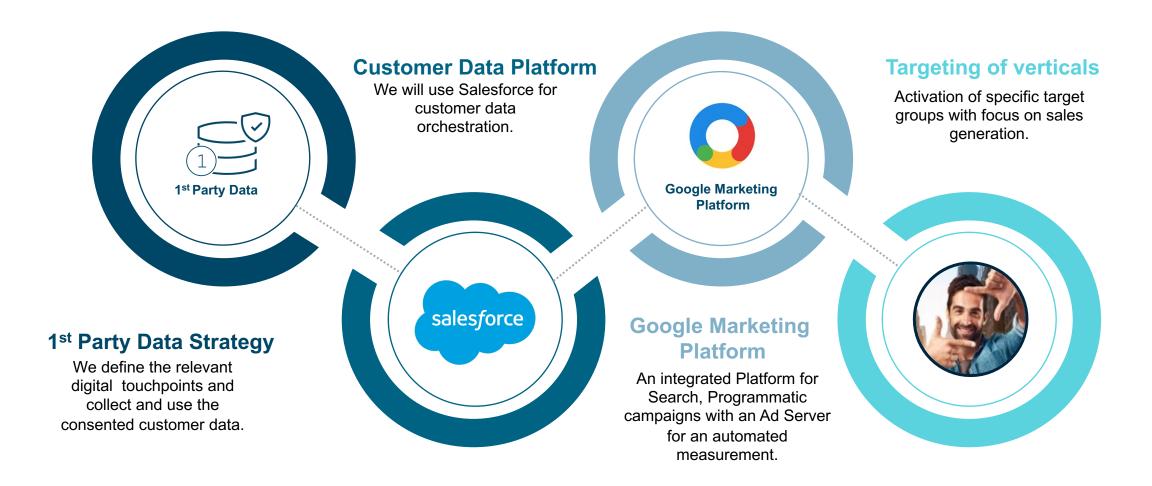
PROFITABILITY

^{*} Displayed portfolio depends on the market; products offered or mediated by different operative subsidiaries.

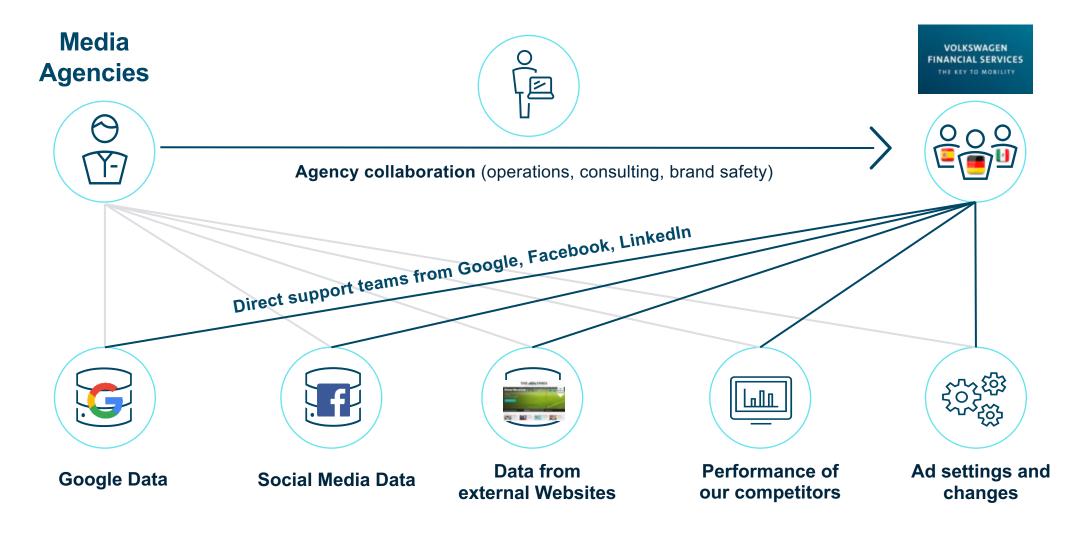
Volkswagen Financial Services will digitize all products by 2025 and extend it's distribution channels



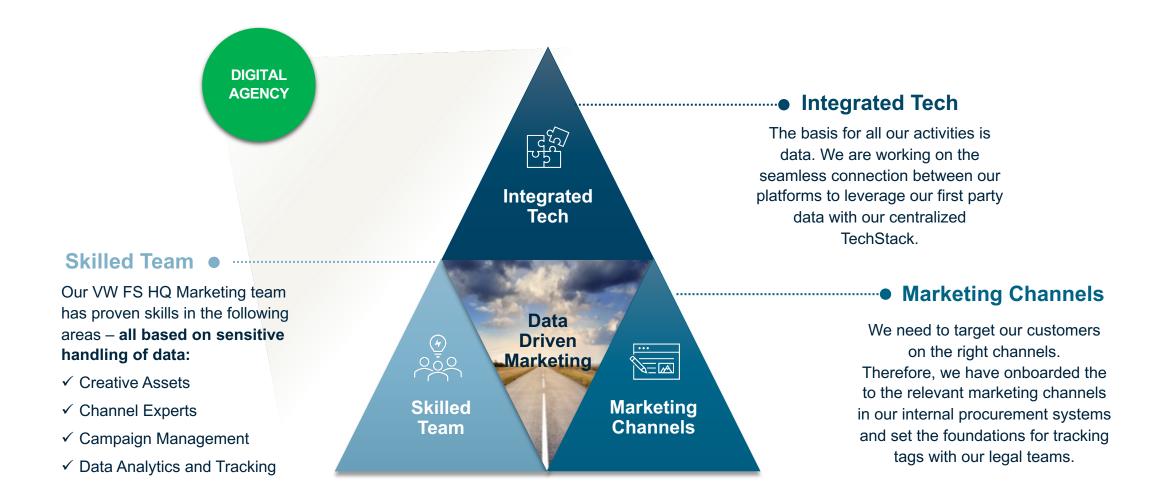
The foundation for our programmatic strategy are the technical platforms, which enable us to collect, analyze and activate the online data to support our customer along the journey



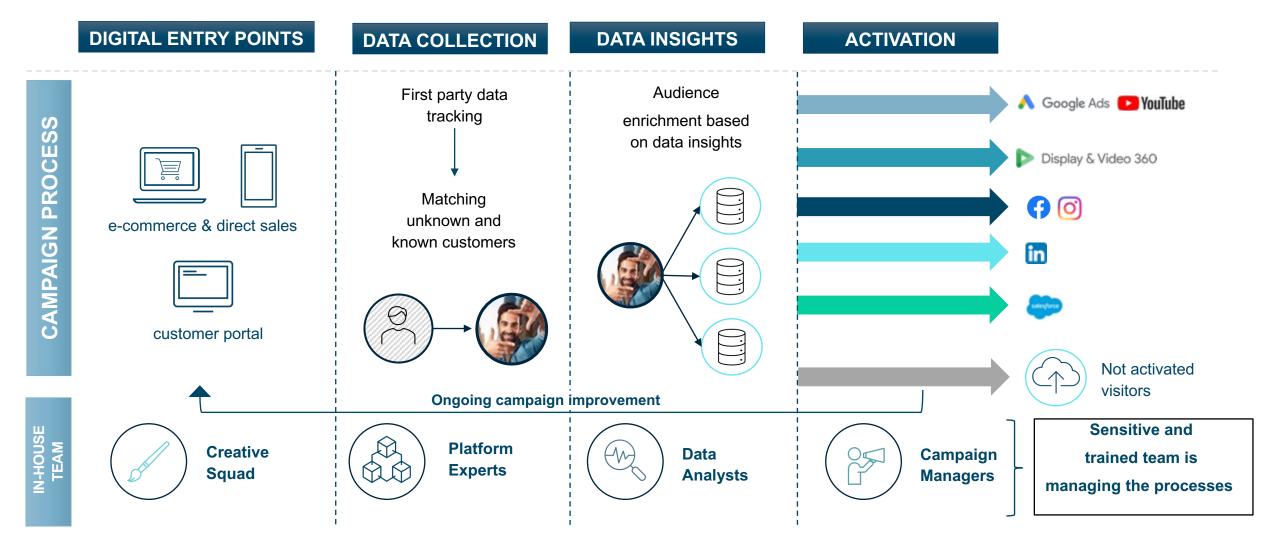
By building in-house expertise means - using our partners as consultants secure and get direct access to valuable data sources and customer insights in realtime



Our VW FS in-house marketing capabilities are based on People, Channels and Tools



We've set up a central Tech Stack to launch our digital campaigns with fully owned and direct access to all relevant marketing channels



Although Awareness and Performance Marketing are increasingly interdependent in the sales funnel the two approaches follow completely different strategies and goals

Brand Awareness

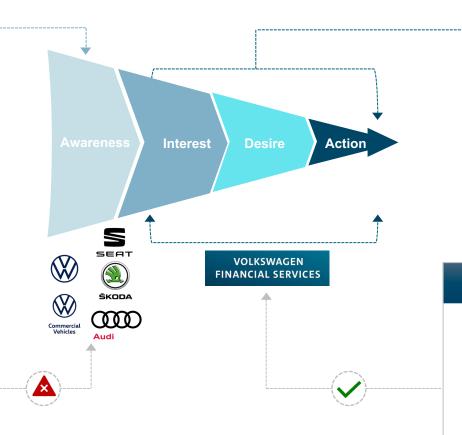
Awareness Marketing defines a brand or product reputation, values and trustworthiness. It aims to address customers, which haven't been aware of with a certain brand or product.

Main KPI: Ad Impressions, Clicks

Awareness Marketing at VWFS

Building and refining the brand awareness is an essential part of the **marketing** strategy of the VW group brands.

As a captive, we can make use of it in the context of white label. **But investing in brand awareness for VWFS is not in our focus.**



Performance Marketing

Performance Marketing is based on collected data and signals (conversion tags) and aims to convert customers, which have been already in touch with the brand or product.

Main KPI: Leads and Conversions

Performance Marketing at VWFS

Since increasing online sales is the main target of the D&D strategy, we as VWFS have developed all **Performance**Marketing capabilities in-house.

With our data-driven approach, we constantly **optimize the campaigns** based on conversion related KPIs.

VW FS Auto Abo | Display and Retargeting Campaign

"Test the VW ID.3 in the subscription model!"

Through the flexibility of the subscription offer, we have the chance to convince people that are indecisive about e-mobility.





Blue Label design for various VW Group brands

Campaign look and feel can be easily adapted to each car offer and still recognized by customers.

VW FS Auto Abo | Social Media Campaign

Ad testimonials based on market research by VW FS team.



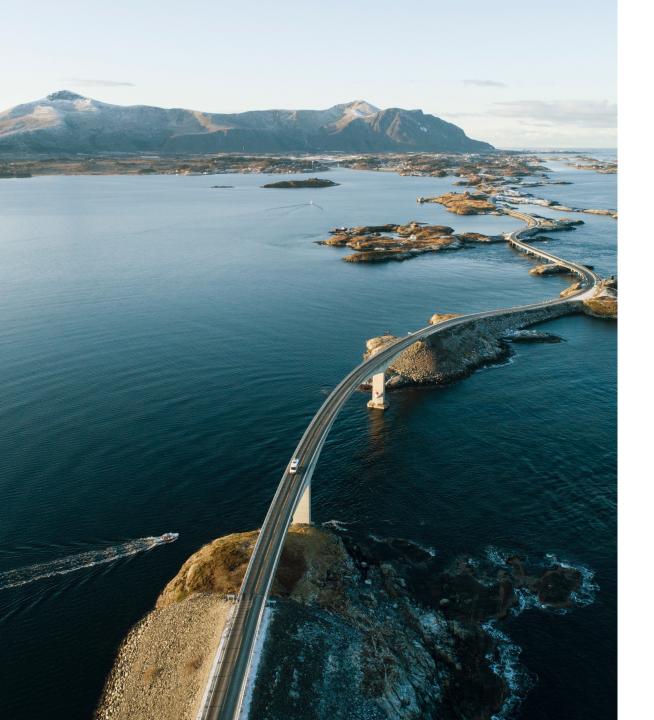








Different product benefits can be presented on carousel ad.



Benefits of the in-house strategy and our next steps

Main benefits of the in-house strategy for performance marketing:

- Availability and activation of first-party data
- Development of in-house knowledge and dedicated experts
- International scalability across markets and faster timeto-market

Next Steps:

- Increase the adoption of dynamic creatives based on data feed
- Scalable CDP solution for international markets

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THE KEY TO MOBILITY

Thank you!

Nadja Lucchini-Kranz Digital Marketing

Volkswagen Financial Services AG Gifhorner Straße 57 38112 Braunschweig Germany



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Without one central media platform we face the risk of fragmented media buying which causes overexposure and media waste

