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The automotive industry's business environment is changing



Time to Market
Years → Weeks

Key Metric
#Units Sold → #Users

Core Competencies
Engineering → User Centricity

Market Mobility
Maturity → Growth



Car Business

Mobility Business





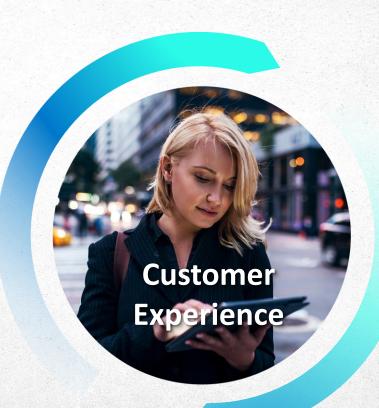
We ecosystem offers digital services along the customer journey

Customer Online





Customer and Mobility



Customer in Sales and Service





Customer in Car



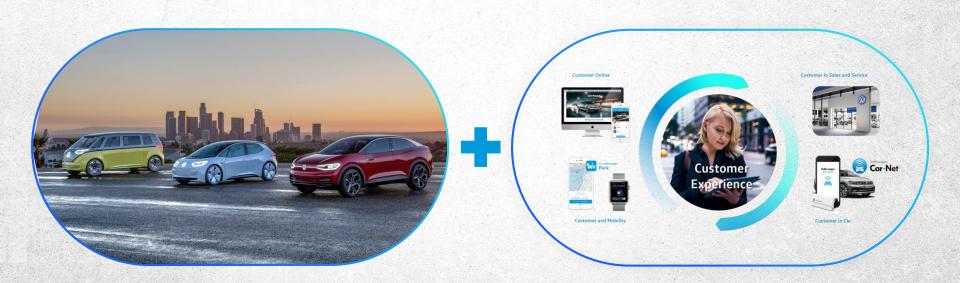




Future cars and growing ecosystem depend on each other

LAUNCH I.D. Family

DIGITAL ECOSYSTEM Volkswagen We





High potential for engagement in car

90 min on average daily spent on car* 58%
of offline
purchases
involve car*

Vehicle produces
GBs of Data

Contextualization: Major Marketing Trend

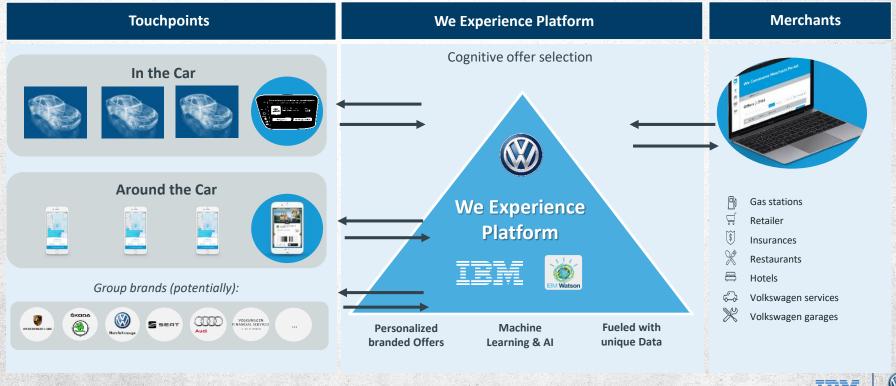
-> yet, today the vehicle is still a **Digital Whitespace** for offers!







Experience is an integrated service, that connects the needs of Volkswagen customers with merchant offers, by making relevant recommendations through various touchpoints







Weather Route **Fuel Level Availability**









